

CORPORATE BUDGET MONITORING AS AT 31st OCTOBER 2012

	(col 1) Transfers From: £	(col 2) Transfers To: £	(col 3) Net Effect £
SECTION A - VIREMENTS FOR APPROVAL (SEP/OCT):			
			0
			0
sub-total: Virements for approval	0	0	0
SECTION B - VIREMENTS ALREADY APPROVED BY CABINET (SEP/OCT):			
<u>Centralisation of Software Budgets</u>			
DEC - Environment	-23,060		-23,060
DEC - Economy, Culture, Housing	-300		-300
DEC - Planning	-3,780		-3,780
CYPF - Management	-150		-150
CYPF - Lifelong Learning, Achievement & Enterprise	-56,190		-56,190
CYPF - Strategic Partnership & Commissioning Service	-183,490		-183,490
CYPF - Safeguarding, Health, & Social Care	-4,300		-4,300
Adults - Access and Support	-29,450		-29,450
Adults - Commissioning	-430		-430
Adults - Community Services	-150		-150
Finance & Property - Finance	-4,360		-4,360
Finance & Property - Benefits & Taxation	-47,560		-47,560
Finance & Property - Property & Procurement	-20,080		-20,080
Borough Secretary - Council Governance	-1,500		-1,500
Borough Secretary - Elections & Land Charges	-12,750		-12,750
Borough Secretary - Legal	-7,760		-7,760
Corporate	-10,000		-10,000
Chief Executive - Performance & Partnerships	-6,500		-6,500
Chief Executive - Human Resources	-4,500		-4,500
Chief Executive - Information Based Services		416,310	416,310
sub-total: Virements already approved by Cabinet	-416,310	416,310	0
SECTION C - VIREMENTS WITHIN DELEGATED POWERS (SEP/OCT):			
<u>Revised CSC</u>			
DEC - Management	-48,170		-48,170
DEC - Environment		44,030	44,030
DEC - Strategy, Growth & Regen		34,040	34,040
DEC - Economy, Culture, Housing	-93,165		-93,165
DEC - Planning	-26,955		-26,955
CYPF - Management	-111,120		-111,120
CYPF - Lifelong Learning, Achievement & Enterprise	-12,880		-12,880
CYPF - Strategic Partnership & Commissioning Service	-274,570		-274,570
CYPF - Safeguarding, Health, & Social Care		155,540	155,540
Adults - Access and Support	-285,890		-285,890
Adults - Vulnerable Adults		24,600	24,600
Adults - Learning Disability	-58,820		-58,820
Adults - Commissioning	-11,430		-11,430
Adults - Community Services	-25,640		-25,640
Health		7,040	7,040
Finance & Property - Management		27,960	27,960
Finance & Property - Audit	-740		-740
Finance & Property - Risk Management	-250		-250
Finance & Property - BSS		156,150	156,150
Finance & Property - Finance		198,500	198,500
Finance & Property - Benefits & Taxation		211,990	211,990
Finance & Property - Property & Procurement	-170,030		-170,030
Borough Secretary - Council Governance	-14,900		-14,900
Borough Secretary - Elections & Land Charges		15,570	15,570
Borough Secretary - Admin & Democratic Services	-332,130		-332,130
Borough Secretary - Legal		76,330	76,330
Borough Secretary - Management		44,570	44,570
Chief Executive - Performance & Partnerships	-118,780		-118,780
Chief Executive - Human Resources		82,660	82,660
Chief Executive - Information Based Services		240,780	240,780
Chief Executive		181,710	181,710
Corporate - CDC		84,000	84,000
<u>Executive Officer Honarium additional budget</u>			
Chief Executive		14,143	14,143
Corporate Provisions	-14,143		-14,143
<u>Green Budget Adjustment</u>			
DEC - Environment		9,300	9,300
CYPF - Lifelong Learning, Achievement & Enterprise	-1,320		-1,320
Adults - Learning Disability	-7,980		-7,980
<u>CSC Reapportionment</u>			
DEC - Strategy, Growth & Regen	-47,660		-47,660
DEC - Economy, Culture, Housing		47,660	47,660
<u>SEN transport transfer</u>			
CYPF - Strategic Partnership & Commissioning Service	42,000		42,000
CYPF - Safeguarding, Health, & Social Care		-42,000	-42,000
<u>Hart Team Night Service Unallocated Budget</u>			
Adults & Communities - LD & Provider Services	-111,870		-111,870
Adults & Communities - Access & Support		111,870	111,870
<u>Transfer of Admin Officer Post to Business Support</u>			
Adults & Communities - LD & Provider Services	-33,320		-33,320
Adults & Communities - Access & Support		33,320	33,320
<u>Stepping Out Business Development</u>			
Adults & Communities - LD & Provider Services	20,000		20,000
Adults & Communities - Access & Support		-20,000	-20,000
sub-total: Virements within powers	-1,739,763	1,739,763	0
GRAND TOTAL - ALL VIREMENTS	-2,156,073	2,156,073	0

CORPORATE BUDGET MONITORING AS AT 30th NOVEMBER 2012

	(col 1) Transfers From: £	(col 2) Transfers To: £	(col 3) Net Effect £
<u>SECTION A - VIREMENTS FOR APPROVAL (NOV):</u>			0
			0
sub-total: Virements for approval	0	0	0
<u>SECTION B - VIREMENTS ALREADY APPROVED BY CABINET (NOV):</u>			
Transfer of Software Licences re SSL			
Financial Services - BSS	-23,000		-23,000
Financial Services - Information Based Services		23,000	23,000
sub-total: Virements already approved by Cabinet	-23,000	23,000	0
<u>SECTION C - VIREMENTS WITHIN DELEGATED POWERS (NOV):</u>			
Transport Restructure Following Closure of Day Centres			
Adults & Communities - LD & Provider Services	-153,250		-153,250
Adults & Communities - Access & Support		96,090	96,090
Adults & Communities - Commissioning		57,160	57,160
			0
			0
			0
			0
			0
			0
sub-total: Virements within powers	-153,250	153,250	0
GRAND TOTAL - ALL VIREMENTS	-176,250	176,250	0

CORPORATE BUDGET MONITORING AS AT 31st DECEMBER 2012

	(col 1) Transfers From: £	(col 2) Transfers To: £	(col 3) Net Effect £
<u>SECTION A - VIREMENTS FOR APPROVAL (DEC):</u>			
			0
			0
sub-total: Virements for approval	0	0	0
<u>SECTION B - VIREMENTS ALREADY APPROVED BY CABINET (DEC):</u>			
<u>Transfer European Region & SCR from Chief Exec to DEC</u>			
Corporate Services - Chief Exec	-84,928		-84,928
DEC - Directorate Management		84,928	84,928
sub-total: Virements already approved by Cabinet	-84,928	84,928	0
<u>SECTION C - VIREMENTS WITHIN DELEGATED POWERS (DEC):</u>			
sub-total: Virements within powers	0	0	0
GRAND TOTAL - ALL VIREMENTS	-84,928	84,928	0

BUDGETARY PROCEDURES 2012/13 CORPORATE BUDGET MONITORING AS AT 31st DECEMBER 2012

DIRECTORATE / DIVISION OF SERVICE BUDGET VARIANCES

	Original Net 2012-13 Budget £	Cumulative Approved Variations / Virements (-) April-Aug 2012 £	Approved Variations for Sep-Dec 2012 £	Revised Net Budget £	Forecast Outturn - March £	Variation £	Proposed Earmarking £	Revised Position £
DIRECTORATE								
Development, Environment & Cultural Services								
Directorate Management	57,958	100,000	36,758	194,716	194,716	-		0
Strategy, Growth & Regeneration	3,202,086	271,516	(13,620)	3,459,982	3,179,982	(280,000)	250,000	(30,000)
Environmental Services	30,238,691	1,609,520	30,270	31,878,481	31,191,481	(687,000)	667,000	(20,000)
Planning and Regulatory Services	3,513,147	169,742	(30,735)	3,652,154	4,342,154	690,000		690,000
Economy, Culture & Housing	12,476,049	523,122	(45,805)	12,953,366	12,769,366	(184,000)	404,000	220,000
sub-total Development Environment & Cultural Services	49,487,931	2,673,900	(23,132)	52,138,699	51,677,699	(461,000)	1,321,000	860,000
Children, Young People & Families								
Directorate Management	560,873	39,000	(111,270)	488,603	101,603	(387,000)	554,000	167,000
Schools	1,000,000	10,880,425	-	11,880,425	11,880,425	-		0
AED Lifelong Learning, Achievement & Enterprise	7,987,701	5,290,112	(70,390)	13,207,423	12,076,423	(1,131,000)	248,000	(883,000)
AED Strategic Partnership & Commissioning Service	24,182,328	(2,753,764)	(416,060)	21,012,504	21,100,504	88,000		88,000
AED Safeguarding, Health, & Social Care	19,984,358	1,105,430	109,240	21,199,028	23,528,028	2,329,000		2,329,000
sub-total Children, Young People & Families	53,715,260	14,561,203	(488,480)	67,787,983	68,686,983	899,000	802,000	1,701,000
Adults and Communities								
AD Access and Support	5,329,163	1,869,850	(94,060)	7,104,953	2,396,953	(4,708,000)	200,000	(4,508,000)
AD Vulnerable Adults	28,367,500	(647,250)	24,600	27,744,850	27,391,850	(353,000)	135,000	(218,000)
AD Learning Disability and Provider Services	14,092,560	(15,270)	(345,240)	13,732,050	14,712,050	980,000	400,000	1,380,000
AD Commissioning	12,915,255	793,580	45,300	13,754,135	12,854,135	(900,000)	556,000	(344,000)
AD Community Services	3,398,459	276,220	(25,790)	3,648,889	3,577,889	(71,000)		(71,000)
sub-total Adults & Communities	64,102,937	2,277,130	(395,190)	65,984,877	60,932,877	(5,052,000)	1,291,000	(3,761,000)
Corporate Services								
Public Health	278,474	33,640	7,040	319,154	255,154	(64,000)		(64,000)
Finance, Property & IS	5,453,760	1,326,056	1,149,125	7,928,941	7,924,941	(4,000)	50,000	46,000
Legal & Governance	1,004,176	18,988	(232,570)	790,594	1,020,594	230,000		230,000
HR Performance, Partnerships & Comms	1,008,701	368,820	(76,650)	1,300,871	1,216,871	(84,000)	150,000	66,000
sub-total Corporate Services	7,745,111	1,747,504	846,945	10,339,560	10,417,560	78,000	200,000	278,000
OVERALL SERVICE TOTALS	175,051,239	21,259,737	(59,857)	196,251,119	191,715,119	(4,536,000)	3,614,000	(922,000)
Other Non Service Items								
Capital Financing Costs	(12,411,190)	1,336,770	17,490	(11,056,930)	(14,056,930)	(3,000,000)		(3,000,000)
Levies	15,706,392	-	-	15,706,392	15,706,392	-		0
Corporate Items	7,965,766	(216,494)	74,000	7,823,272	7,023,272	(800,000)	800,000	0
Provisions	6,531,239	(51,379)	(31,633)	6,448,227	6,448,227	-		0
Contribution From Reserves / Balances	(2,646,000)	(22,328,634)	-	(24,974,634)	(24,974,634)	-		0
OVERALL AUTHORITY BUDGET	190,197,446	-	-	190,197,446	181,861,446	(8,336,000)	4,414,000	(3,922,000)

DETAILED SERVICE VARIANCES @ 31ST DECEMBER 2012

<u>SERVICE / BUDGET HEAD</u>	(Col 1) ONGOING BASE BUDGET ISSUES AUGUST	(Col 2) NON ACHIEVEME NT OF EFFICIENCY ISSUES AUGUST	(Col 3) TOTAL - ALL BUDGETA RY ISSUES AUGUST	(Col 4) ONGOING BASE BUDGET ISSUES DECEMBER	(Col 5) NON ACHIEVEME NT OF EFFICIENCY ISSUES DECEMBER	(Col 6) TOTAL - ALL BUDGETAR Y ISSUES DECEMBER
DEVELOPMENT, ENVIRONMENT & CULTURAL SERVICES						
<i>Directorate Management</i>						
Newham Barnsley partnership						
<i>Strategy, Growth and Regeneration</i>						
Contribution to Dearne Valley Eco Vision Del Team (ERDF)	50,000		50,000	50,000		50,000
Green Corridor Delivery Team - Funding Gap (proposed earmarking refused)	60,000		60,000	70,000		70,000
Transportation - Vacant Posts / Secondments	-90,000		-90,000	-100,000		-100,000
FLUTE transportation review				40,000		40,000
Derelict Land - Engineers Fees	-20,000		-20,000	-20,000		-20,000
LDF Examinations in public				-250,000		-250,000
Other variations	-20,000		-20,000	-70,000		-70,000
<i>Environmental Services</i>						
Street lighting energy	100,000		100,000	400,000		400,000
Street lighting advertising	130,000		130,000	130,000		130,000
Waste management - operational waste	-800,000		-800,000	-1,080,000		-1,080,000
Vehicle Fleet	-400,000		-400,000	-300,000		-300,000
Neighbourhood Services	100,000		100,000	200,000		200,000
Car parking income				150,000		150,000
Professional and Technical Engineers				-100,000		-100,000
Engineers				-70,000		-70,000
Rights of Way / Definitive Map Modification Orders				-90,000		-90,000
Stores and Depots				-60,000		-60,000
<i>Planning and Regulatory Services</i>						
Planning Fee Income	730,000		730,000	800,000		800,000
Shortfall on Pest Control Income	30,000		30,000	40,000		40,000
Buiding Control Vacancies / Reduced Hours	-80,000		-80,000	-90,000		-90,000
Buiding Control Shortfall on Income	80,000		80,000	80,000		80,000
Other vacancy Management - Deferred KLOE's & Secondments	-80,000		-80,000	-140,000		-140,000
<i>Economy, Culture & Housing</i>						
Bereavement Services Business Rates	40,000		40,000	40,000		40,000
Town Centre Services Vacancies	-50,000		-50,000	-60,000		-60,000
Experience Barnsley	-150,000		-150,000	-150,000		-150,000
Metropolitan Centre Running Costs	-110,000		-110,000	-70,000		-70,000
District Markets Income and Running Costs	65,000		65,000	60,000		60,000
Other Net Variations	80,000		80,000	100,000		100,000
<i>Variations relating to KLOE</i>						
Options for Wigfield Farm and Worsbrough Mill (KLOE DEV/ER/2)		70,000	70,000	0		0
Reductions in Programme Management (KLOE DEV/ER/1 2011/12)	-144,000		-144,000	-154,000		-154,000
Car Parking Income (KLOE CC/TR/2)		133,000	133,000		133,000	133,000
Museums and Heritage Income and Efficiencies (KLOE DEV/ER/3)		50,000	50,000		50,000	50,000
Sub-Total - Development, Environment & Cultural Services	-479,000	253,000	-226,000	-644,000	183,000	-461,000

DETAILED SERVICE VARIANCES @ 31ST DECEMBER 2012

SERVICE / BUDGET HEAD	(Col 1) ONGOING BASE BUDGET ISSUES AUGUST	(Col 2) NON ACHIEVEME NT OF EFFICIENCY ISSUES AUGUST	(Col 3) TOTAL - ALL BUDGETA RY ISSUES AUGUST	(Col 4) ONGOING BASE BUDGET ISSUES DECEMBER	(Col 5) NON ACHIEVEME NT OF EFFICIENCY ISSUES DECEMBER	(Col 6) TOTAL - ALL BUDGETAR Y ISSUES DECEMBER
CHILDREN, YOUNG PEOPLE & FAMILIES						
<i>Directorate Management</i>						
Other Strategic Management - Unachieved Cross Cutting Transport KLOE		70,000	70,000	34,000		34,000
Other Strategic Management - Academy Conversion (legal recharges)				70,000		70,000
Other Strategic Management - Troubled Families Project				624,000		624,000
Exec Director - recruitment & interim ED				133,000		133,000
<i>Schools</i>						
<i>AED Lifelong Learning, Achievement & Enterprise</i>						
Excellence in Cities - Accelerated KLOE Savings	-417,000	25,000	-392,000	-444,000		-444,000
FE Pensions	47,000		47,000	49,000		49,000
Youth Support Strategy - Connexions & Youth Offending Team	-551,000		-551,000	-476,000		-476,000
Learning Environment - BSF/Primary PFI budget pressures				-194,000		-194,000
Other Variances	-57,000		-57,000	-66,000		-66,000
<i>AED Strategic Partnership & Commissioning Service</i>						
Business Support & Admin	140,000		140,000	140,000		140,000
Schools Centrally Funded	61,000		61,000	61,000		61,000
Strategic Projects & Information Management - Staffing Savings	-132,000		-132,000	-107,000		-107,000
School Governance - Home to school transport	12,000	50,000	62,000	37,000		37,000
Various - Joint Commission, Procurement & Brokerage, Workforce, etc	-47,000		-47,000	-43,000		-43,000
<i>AED Safeguarding, Health, & Social Care</i>						
Children in Care - OOB Residential & Fostering Placement Costs	1,660,000		1,660,000	1,985,000		1,985,000
Children in Care - Allowances, Adoption, In-house Provision, Care Leavers	318,000		318,000	353,000		353,000
Fieldwork & Family Support Teams - Mileage + Accommodation Costs	146,000		146,000	61,000		61,000
Safeguarding & Welfare	-61,000	42,000	-19,000	-60,000	36,000	-24,000
Integrated Assessment, Disability & Inclusion - Short Breaks, Ed Psych	-46,000		-46,000	-87,000		-87,000
Other Variances	9,000		9,000	41,000		41,000
Sub-Total - Children, Young People & Families	1,082,000	187,000	1,269,000	863,000	36,000	899,000

DETAILED SERVICE VARIANCES @ 31ST DECEMBER 2012

	(Col 1) ONGOING BASE BUDGET ISSUES AUGUST	(Col 2) NON ACHIEVEME NT OF EFFICIENCY ISSUES AUGUST	(Col 3) TOTAL - ALL BUDGETA RY ISSUES AUGUST	(Col 4) ONGOING BASE BUDGET ISSUES DECEMBER	(Col 5) NON ACHIEVEME NT OF EFFICIENCY ISSUES DECEMBER	(Col 6) TOTAL - ALL BUDGETAR Y ISSUES DECEMBER
SERVICE / BUDGET HEAD						
ADULTS & COMMUNITIES						
<i>Access and Support</i>						
Cross Cutting KLOE - NNDR - Awaiting Outcome from CBR		64,000	64,000	0		0
Cross Cutting KLOE - Transport		70,000	70,000	0		0
KLOE Achieved in Advance - Transport	-35,000		-35,000	-150,000		-150,000
KLOE Achieved in Advance - Business Support	-42,000		-42,000	-42,000		-42,000
KLOE Achieved in Advance - Assessment and Care Management	-31,000		-31,000	-31,000		-31,000
KLOE Achieved in Advance - Commissioning Team	-30,000		-30,000	-30,000		-30,000
KLOE Achieved in Advance - Commissioning Contracts	-120,000		-120,000	-120,000		-120,000
KLOE Achieved in Advance - Supporting People	-180,000		-180,000	-180,000		-180,000
Long Term Care - PCT Income (Protocol for S117 Clients)	-900,000		-900,000	-800,000		-800,000
Re-ablement/Post Hospital Discharge Funding	-1,592,000		-1,592,000	-1,592,000		-1,592,000
Winter Pressures Funding				-1,400,000		-1,400,000
Transport	-15,000		-15,000	0		0
Information Systems Development	-32,000		-32,000	-10,000		-10,000
Barnsley Connects	-65,000		-65,000	0		0
Library Strategy - Project Management (Approved)	30,000		30,000	0		0
Planning and Development				-30,000		-30,000
Transformation - Social Care Reform Grant				-130,000		-130,000
Other				-193,000		-193,000
<i>Vulnerable Adults</i>						
Long Term Care	-12,000		-12,000	-95,000		-95,000
Assessment and Care Management	-69,000		-69,000	-223,000		-223,000
Homelessness				-35,000		-35,000
Other - Various	-28,000		-28,000	0		0
<i>Learning Disability and Provider Services</i>						
Long Term Care Packages	1,555,000		1,555,000	1,060,000		1,060,000
Day Opportunities - Transport	-80,000		-80,000	0		0
Dap Opportunities - Other	-27,000		-27,000	-50,000		-50,000
HART - Re-ablement	-50,000		-50,000	0		0
Supported Living	110,000		110,000	0		0
Independent Living at Home Service				-43,000		-43,000
Other				13,000		13,000
<i>Commissioning</i>						
Intermediate Care Beds	-100,000		-100,000	-100,000		-100,000
PCT Funding - Highfield Grange Transition	-136,000		-136,000	-136,000		-136,000
PCT QIF Funding				-200,000		-200,000
Dementia Funding				0		0
Social Care Innovation Fund	-80,000		-80,000	-80,000		-80,000
Supporting People	-41,000		-41,000	-170,000		-170,000
Physical Disability - Contracts	60,000		60,000	60,000		60,000
Mental Health - Contracts				-160,000		-160,000
Learning Disability Contracts				-33,000		-33,000
Commissioning Team				-37,000		-37,000
Centre for Independent Living (CIL)				-56,000		-56,000
Other				12,000		12,000
<i>Community Services</i>						
Anti-Social Behaviour - Vacancies - Tasking and Enforcement Officers	-25,000		-25,000	-27,000		-27,000
Neighbourhoods and Participation				-26,000		-26,000
Other - Various	-23,000		-23,000	-18,000		-18,000
Sub-Total - Adults & Communities	-1,958,000	134,000	-1,824,000	-5,052,000	0	-5,052,000

DETAILED SERVICE VARIANCES @ 31ST DECEMBER 2012

	(Col 1) ONGOING BASE BUDGET ISSUES AUGUST	(Col 2) NON ACHIEVEME NT OF EFFICIENCY ISSUES AUGUST	(Col 3) TOTAL - ALL BUDGETA RY ISSUES AUGUST	(Col 4) ONGOING BASE BUDGET ISSUES DECEMBER	(Col 5) NON ACHIEVEME NT OF EFFICIENCY ISSUES DECEMBER	(Col 6) TOTAL - ALL BUDGETAR Y ISSUES DECEMBER
<u>SERVICE / BUDGET HEAD</u>						
<u>PUBLIC HEALTH</u>						
<i>Directorate Management & Health Promotions</i>						
Higher than Budgeted Income (PCT)	-15,000		-15,000	-64,000		-64,000
Sub-Total - Public Health	-15,000	0	-15,000	-64,000	0	-64,000
<u>FINANCE, PROPERTY AND INFORMATION SERVICES</u>						
<i>Directorate Management</i>						
Various Minor Variances	-17,000		-17,000	-20,000		-20,000
Income - South Yorkshire Joint Sec	-70,000		-70,000	-70,000		-70,000
Staff Turnover/Vacancy Management	-48,000		-48,000	-46,000		-46,000
<i>Information Services</i>						
Staff Turnover/Vacancy Management				-30,000		-30,000
<i>Internal Audit & Risk Management</i>						
Various Minor Variances	-21,500		-21,500	-36,000		-36,000
<i>Benefits & Taxation</i>						
Council Tax Benefits	-35,000		-35,000	-74,000		-74,000
Staff Turnover/Vacancy Management	-100,000		-100,000	-108,000		-108,000
Increased Costs of All Pay	70,000		70,000	82,000		82,000
<i>Financial and Business Support Services</i>						
Financial Services - Vacancies	-138,000		-138,000	-140,000		-140,000
Financial Services - Reduced Schools SLA Income	28,000		28,000	30,000		30,000
Technical - Various Minor Variances	-20,000		-20,000	-62,000		-62,000
<i>Facilities Management / Property & Procurement Client</i>						
Industrial & Investment Properties - Reduced Income	70,000		70,000	70,000		70,000
Industrial & Investment Properties - NNDR Costs Vacant Premises			0			0
Ongoing Rev Costs - Town Centre Building Closures	110,000		110,000	320,000		320,000
Security Costs - Assets awaiting disposal	40,000		40,000	80,000		80,000
Sub-Total - Finance & Property	-131,500	0	-131,500	-4,000	0	-4,000
<u>LEGAL AND GOVERNANCE</u>						
<i>Admin. & Democratic Services</i>						
Members Support Unit - Printing Costs	40,000		40,000	34,325		34,325
Registrars - Increased Income				-2,000		-2,000
<i>Elections and Land Charges</i>						
Elections Cost Pressures	230,000		230,000	235,000		235,000
Land Charges Additional Income & Reduced Costs				-22,127		-22,127
<i>Council Governance</i>						
Staff Turnover/Vacancy Management	-30,000		-30,000	-45,198		-45,198
<i>Legal Services</i>						
Increased Employee Costs - Employee Long Term Absence Cover	40,000		40,000	30,000		30,000
Reduced Legal Fees Income	20,000		20,000			0
Sub-Total - Borough Secretary	300,000	0	300,000	230,000	0	230,000

DETAILED SERVICE VARIANCES @ 31ST DECEMBER 2012

SERVICE / BUDGET HEAD	(Col 1) ONGOING BASE BUDGET ISSUES AUGUST	(Col 2) NON ACHIEVEME NT OF EFFICIENCY ISSUES AUGUST	(Col 3) TOTAL - ALL BUDGETA RY ISSUES AUGUST	(Col 4) ONGOING BASE BUDGET ISSUES DECEMBER	(Col 5) NON ACHIEVEME NT OF EFFICIENCY ISSUES DECEMBER	(Col 6) TOTAL - ALL BUDGETAR Y ISSUES DECEMBER
HR, PERFORMANCE & PARTNERSHIPS and COMMUNICATIONS						
<i>Human Resources</i>						
Staff Turnover/Vacancy Management	-100,000		-100,000	-100,000		-100,000
Slippage in Corporate Training & Modern Apprenticeships				-100,000		-100,000
<i>Performance & Partnerships</i>						
<i>Various Other</i>						
Employee Vacancy				-46,000		-46,000
Slippage in BBEMI Initiatives				-51,000		-51,000
<i>Communications</i>						
Council Governance - Vacancy Management						
Printing - Reduced Income	180,000		180,000	200,000		200,000
Graphics - Reduced Income	30,000		30,000	30,000		30,000
Managed Print Function - Reduced Income	40,000		40,000	0		0
Sub-Total - Chief Executive	150,000	0	150,000	-84,000	0	-84,000
OVERALL SERVICE TOTALS	-1,051,500	574,000	-477,500	-4,755,000	219,000	-4,536,000
CORPORATE BUDGETS (NON SERVICE)						
Capital Financing Costs - Lower than Budgeted Costs Due to the Continuing Historically Low Interest Rates	-1,500,000		-1,500,000	-3,000,000		-3,000,000
LACSEG Refund - Top slice RSG for Academy	0		0	-600,000		-600,000
Other	0		0	-200,000		-200,000
GRAND TOTAL	-2,551,500	574,000	-1,977,500	-8,555,000	219,000	-8,336,000

Key:-

No Cause for Concern <£0
Minor Cause for Concern >£0 <£50K
Major Cause for Concern >£50K



KEY LINES OF ENQUIRY - VARIANCES AGAINST APPROVED BUDGET

DEVELOPMENT, ENVIRONMENT & CULTURAL SERVICES	£000's Target	£000's Outturn	£000's Variance
<u>2011/12 KLOE</u>			
2011/12 KLOE on Target	3,000,770	3,000,770	0
Options for Wigfield Farm and Worsbrough Mill (KLOE	70,000	70,000	0
Car Parking Income (KLOE CC/TR/2)	133,000	0	133,000
	3,203,770	3,070,770	133,000
<u>2012/13 KLOE</u>			
CNS/NS/11 - Parks Management - Reduce Staff	20,000	20,000	0
CNS/NS/13 - Carlton Depot (Closure)	12,000	12,000	0
CNS/NS/18 - Reduce Bowling Green Maintenance	70,000	70,000	0
CNS/NS/5 - Grass Cutting - Reduce Frequency,	12,991	12,991	0
CNS/NS/6 - Shrub Bed Maintenance	100,000	100,000	0
CNS/NS/9 - Bowling Green	40,000	40,000	0
CNS/RS/6 - Pest Control - Remove Free Treatments	65,000	65,000	0
CNS/RS/7 - Trading Standards	50,892	50,892	0
CNS/RS/8 - Bereavement Services	15,000	15,000	0
CNS/RS/9 - Reduction of Service & Management	25,090	25,090	0
CNS/S/2 - Charge for Passport to Leisure	34,633	34,633	0
DEV/CC/1 - Restructures/Further Savings in Management Costs	50,000	50,000	0
DEV/ER/3 - Museums and Heritage Income and Efficiencies	50,000	0	50,000
DEV/ER/5 - Service Review of Arts and Events Management	9,000	9,000	0
DEV/ER/8 - Museums and Heritage Service Operational Review	40,000	40,000	0
DEV/HEW/1 - Planned / Cyclical Maintenance	233,037	233,037	0
DEV/HEW/4 - School Crossing Patrols	18,750	18,750	0
DEV/HEW/5 - Waste Business Case	120,000	120,000	0
DEV/PT/2 - Service Restructure	27,500	27,500	0
CC/TR/2 - Car Use Policy and Carbon Reduction	16,088	16,088	0
CC/TR/3 - Introduction of Eco Engines	3,000	3,000	0
CC/TR/4 - VFM to Purchase	50,000	50,000	0
CC/PR/2 - Repairs & Maint	14,590	14,590	0
	1,077,571	1,027,571	50,000

D,E,C DIRECTORATE SUMMARY

<u>KLOE on target</u>	4,028,341	4,028,341	0
<u>KLOE not on target</u>	253,000	70,000	183,000
TOTAL D,E,C KLOE	4,281,341	4,098,341	183,000

CHILDREN, YOUNG PEOPLE & FAMILIES**2011/12 KLOE**

2011/12 KLOE on Target

£000's Target	£000's Outturn	£000's Variance
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4,598,500	4,598,500	0
4,598,500	4,598,500	0

2012/13 KLOE

LLAE/A1 - School Improvement

100,000 100,000 0

LLAE/A2 - City Learning Centres

231,000 231,000 0

LLAE/A4 - Music Service

75,000 75,000 0

LLAE/C1 & C2 - Youth Support Services

196,000 196,000 0

LLAE/E1 - Learning Environments

72,750 72,750 0

SHSC/A1 - Safeguarding Unit

42,000 6,000 36,000

SHSC/A2 - Education Welfare

70,000 70,000 0

SHSC/B4 - Educational Psychology

25,000 25,000 0

SHSC/C1 - Social Care

132,600 132,600 0

SSPC/A3/CCTH1 - Home to School Transport

50,000 50,000 0

SSPC/A5 - Supported Employment

70,000 70,000 0

SSPC/A6/CCC1 - Community Learning Centres

140,000 140,000 0

SSPC/A7 & A8 - Data / Programme Management

21,000 21,000 0

CC/TR/2 - Car Use Policy and Carbon Reduction

26,737 26,737 0

CC/TR/4 - VFM to Purchase

70,000 70,000 0

CC/PR/2 - Repairs & Maint

15,560 15,560 0

1,337,647	1,301,647	36,000
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CYP&F DIRECTORATE SUMMARY**KLOE on target**

5,699,147 5,699,147 0

KLOE not on target

237,000 201,000 36,000

TOTAL CYP&F KLOE

5,936,147 5,900,147 36,000

APPENDIX 4

ADULTS AND COMMUNITIES

2011/12 KLOE

2011/12 KLOE on Target

Cross Cutting KLOE - NNDR - CC/PR/8

£000's Target	£000's Outturn	£000's Variance
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5,638,818	5,638,818	0
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89,000	89,000	0
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5,727,818	5,727,818	0
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2012/13 KLOE

AC/A2S/6 - Non Renewal of Customer Service Contract

AC/DPS/3 - Community Support

AC/DPS/4 - Supported Living

AC/DPS/5 - Day services

AC/JC/1 - Commissioning Team Restructure

AC/JC/2 - Intermediate Tier Review

AC/JC/3 - 3rd Sector Contracts

AC/JC/7 - DAAT Budget - Reduced Council Contribution

AC/P/1 - Planning and Development

AC/P/5 - Business Support

AC/VA/1 - Workforce Development

AC/VA/4 - Long Term Care Packages

ADS/M/1 - Management

CC/TR/2 - Car Use Policy and Carbon Reduction

CC/TR/4 - VFM to Purchase

CC/PR/2 - Repairs & Maintenance

7,670	7,670	0
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21,000	21,000	0
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50,000	50,000	0
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24,000	24,000	0
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30,000	30,000	0
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950,000	950,000	0
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172,500	172,500	0
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52,000	52,000	0
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40,000	40,000	0
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60,000	60,000	0
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85,000	85,000	0
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500,000	500,000	0
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80,000	80,000	0
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26,339	26,339	0
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70,000	70,000	0
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7,700	7,700	0
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2,176,209	2,176,209	0
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ADULTS AND COMMUNITIES DIRECTORATE SUMMARY

KLOE on target

7,815,027	7,815,027	0
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KLOE not on target

159,000	159,000	0
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TOTAL ADULTS AND COMMUNITIES KLOE

7,974,027	7,974,027	0
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APPENDIX 4

CHIEF EXECUTIVE

2011/12 KLOE

2011/12 KLOE on Target

	£000's Target	£000's Outturn	£000's Variance
	1,650,172	1,650,172	0
	1,650,172	1,650,172	0

2012/13 KLOE

CE/CC/10 - Service Reorganisation Restructure
 CE/CE/1 - Reduction in Chief Executive Management Support
 CE/CGU/2 - National Graduate Development Programme
 CE/HR/1 - Review of CYPF/Schools Support*
 CE/HR/2 - Review of Directorate Support*
 CE/HR/3 - Review of Health, Safety
 CE/HR/4 - Review of Performance & Development
 CE/HR/5 - Review of Strategic Recruitment
 CE/IS/1 - Right Size Retained ICT Service
 CE/IS/14 - Rationalisation (MFD)
 CE/IS/3 - VFM Review of Bull Contract
 CC/TR/2 - Car Use Policy and Carbon Reduction
 CC/SS/4 - Software Licences

CE/CC/10 - Service Reorganisation Restructure	9,736	9,736	0
CE/CE/1 - Reduction in Chief Executive Management Support	27,800	27,800	0
CE/CGU/2 - National Graduate Development Programme	15,210	15,210	0
CE/HR/1 - Review of CYPF/Schools Support*	32,000	32,000	0
CE/HR/2 - Review of Directorate Support*	10,360	10,360	0
CE/HR/3 - Review of Health, Safety	70,000	70,000	0
CE/HR/4 - Review of Performance & Development	48,400	48,400	0
CE/HR/5 - Review of Strategic Recruitment	16,750	16,750	0
CE/IS/1 - Right Size Retained ICT Service	259,800	259,800	0
CE/IS/14 - Rationalisation (MFD)	95,845	95,845	0
CE/IS/3 - VFM Review of Bull Contract	110,000	110,000	0
CC/TR/2 - Car Use Policy and Carbon Reduction	1,409	1,409	0
CC/SS/4 - Software Licences	80,000	80,000	0
	777,310	777,310	0

CHIEF EXECUTIVE DIRECTORATE SUMMARY

KLOE on target

KLOE not on target

TOTAL CHIEF EXECUTIVES KLOE

<u>KLOE on target</u>	2,427,482	2,427,482	0
<u>KLOE not on target</u>	0	0	0
TOTAL CHIEF EXECUTIVES KLOE	2,427,482	2,427,482	0

APPENDIX 4

FINANCE & PROPERTY

2011/12 KLOE

2011/12 KLOE on Target

	£000's Target	£000's Outturn	£000's Variance
	1,639,850	1,639,850	0
	1,639,850	1,639,850	0

2012/13 KLOE

F&P/BT/1 - Review of Benefits Service
 F&P/BT/4 - Increase in Court Costs
 F&P/BT/7 - Review of Fairer Charging
 F&P/FBS/12 - Reduction in Finance Management Support
 F&P/FBS/1A - Introduction of Electronic Forms (Phase 2)
 F&P/FBS/4 - A Risk Based Approach to Financial Governance & Core Accounting
 F&P/FBS/8 - Reduced Partnership/Accountability Role
 F&P/IA/4 - Reduction in Internal Audit Budget
 F&P/IA/5 - Reduction in Corporate Risk Management Budget
 F&P/PP/5 - Outsource Contract Service of FM (Catering, Cleaning & Couriering)
 F&P/PP/6 - Reduction in Management Levels
 CC/TR/2 - Car Use Policy and Carbon Reduction
 CC/PR/1 - Property Management
 CC/PR/2 - Repairs & Maint

F&P/BT/1 - Review of Benefits Service	50,661	50,661	0
F&P/BT/4 - Increase in Court Costs	110,000	110,000	0
F&P/BT/7 - Review of Fairer Charging	8,726	8,726	0
F&P/FBS/12 - Reduction in Finance Management Support	39,140	39,140	0
F&P/FBS/1A - Introduction of Electronic Forms (Phase 2)	76,000	76,000	0
F&P/FBS/4 - A Risk Based Approach to Financial Governance & Core Accounting	170,000	170,000	0
F&P/FBS/8 - Reduced Partnership/Accountability Role	145,000	145,000	0
F&P/IA/4 - Reduction in Internal Audit Budget	10,000	10,000	0
F&P/IA/5 - Reduction in Corporate Risk Management Budget	20,000	20,000	0
F&P/PP/5 - Outsource Contract Service of FM (Catering, Cleaning & Couriering)	38,000	38,000	0
F&P/PP/6 - Reduction in Management Levels	40,000	40,000	0
CC/TR/2 - Car Use Policy and Carbon Reduction	9,916	9,916	0
CC/PR/1 - Property Management	120,000	120,000	0
CC/PR/2 - Repairs & Maint	19,150	19,150	0
	856,593	856,593	0

FINANCE & PROPERTY DIRECTORATE SUMMARY

KLOE on target

KLOE not on target

TOTAL FINANCE & PROPERTY KLOE

	2,376,443	2,376,443	0
	120,000	120,000	0
	2,496,443	2,496,443	0

APPENDIX 4

BOROUGH SECRETARY

2011/12 KLOE

2011/12 KLOE on Target

	£000's Target	£000's Outturn	£000's Variance
	226,600	226,600	0
	226,600	226,600	0

2012/13 KLOE

BS/DS/5 - Reduction of 2 Land Charge Assistants
 BS/LS/6 - Transfer of Conveyancing Function to NPS
 CC/TR/2 - Car Use Policy and Carbon Reduction

	20,000	20,000	0
	22,000	22,000	0
	719	719	0
	42,719	42,719	0

BOROUGH SECRETARY DIRECTORATE SUMMARY

KLOE on target

KLOE not on target

TOTAL BOROUGH SECRETARY KLOE

	269,319	269,319	0
	0	0	0
	269,319	269,319	0

CORPORATE / AUTHORITY WIDE

2011/12 KLOE

2011/12 KLOE on Target

	£000's Target	£000's Outturn	£000's Variance
	5,456,047	5,456,047	0
	5,456,047	5,456,047	0

2012/13 KLOE

CC/TR/2 - Car Use Policy and Carbon Reduction
 CC/TP/1 - Other Third Sector Payments
 CC / I / 2 - MI Card

	792	792	0
	115,000	115,000	0
	665,000	665,000	0
	780,792	780,792	0

CORPORATE DIRECTORATE SUMMARY

KLOE on target

KLOE not on target

TOTAL CORPORATE KLOE

	6,236,839	6,236,839	0
	0	0	0
	6,236,839	6,236,839	0

2012/13 KLOE SUMMARY

<i>KLOE on target</i>	6,571,841	6,571,841	0
<i>KLOE not on target</i>	477,000	391,000	86,000
	7,048,841	6,962,841	86,000

2011/12 KLOE SUMMARY

<i>KLOE on target</i>	22,210,757	22,210,757	0
<i>KLOE not on target</i>	292,000	159,000	133,000
	22,502,757	22,369,757	133,000

OVERALL KLOE SUMMARY

<i>KLOE on target</i>	28,782,598	28,782,598	0
<i>KLOE not on target</i>	769,000	550,000	219,000
	29,551,598	29,332,598	219,000